

EXHIBIT 2



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(19) **United States**(12) **Patent Application Publication****Aoyama et al.**(10) **Pub. No.: US 2004/0172341 A1**(43) **Pub. Date: Sep. 2, 2004**(54) **SYSTEM AND METHOD FOR
DISTRIBUTION CHAIN MANAGEMENT****Publication Classification**(51) **Int. Cl.⁷ G06F 17/60**(52) **U.S. Cl. 705/26**(76) Inventors: **Keisuke Aoyama**, Dallas, TX (US);
Kojiro Toyoshima, Dallas, TX (US);
Yoshitaka Ezaki, Chyoda-ku (JP)

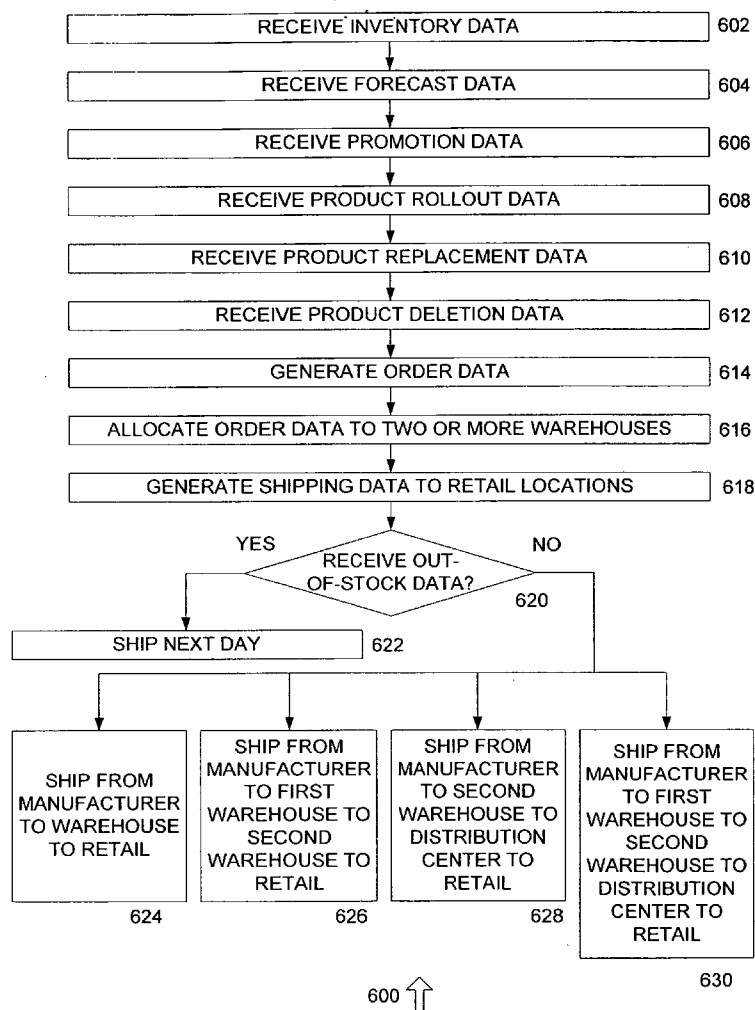
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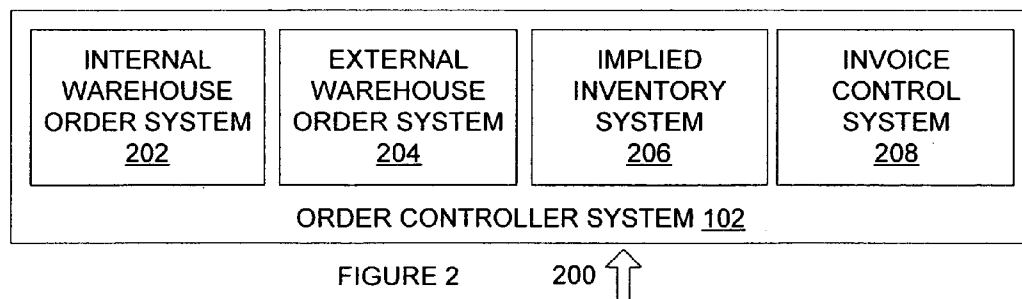
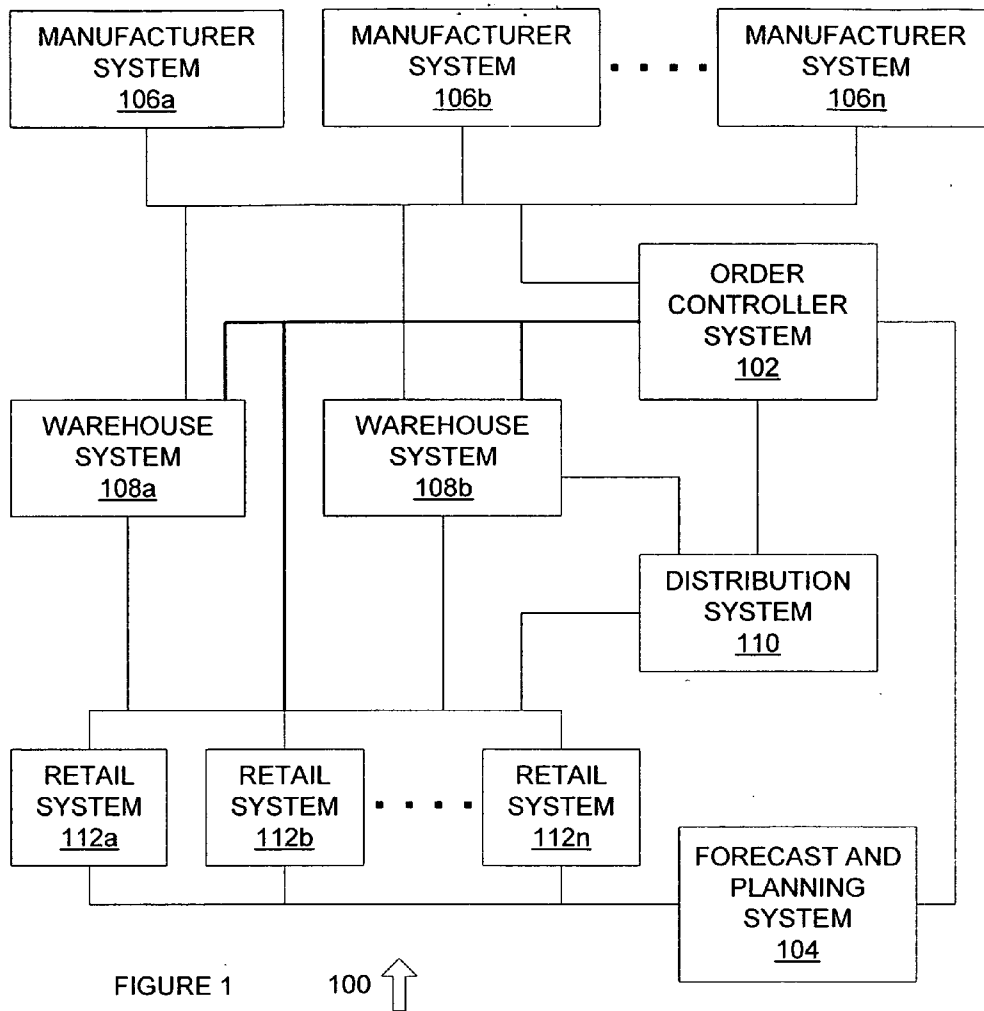
**CHRISTOPHER J. ROURK
AKIN, GUMP, STRAUSS, HAUER & FELD,
LLP.
P O BOX 688
DALLAS, TX 75313-0688 (US)**(57) **ABSTRACT**

A system for supply chain management is provided. The system includes two or more manufacturer systems receiving order data, such as data identifying goods that have been ordered for each of two or more warehouses, and generating first and second shipment data, such as data identifying the actual amount of goods that were shipped. A warehouse system receives the order data, such as to allow a warehouse operator to make plans for accommodating the order, and the shipment data, such as to notify the warehouse operator of actual amounts of goods that have been shipped. An order controller system generates the order data and receives the shipment data, such as data identifying goods that are being shipped to the order controller system.

(21) Appl. No.: **10/798,505**(22) Filed: **Mar. 11, 2004****Related U.S. Application Data**

(62) Division of application No. 10/246,125, filed on Sep. 18, 2002.





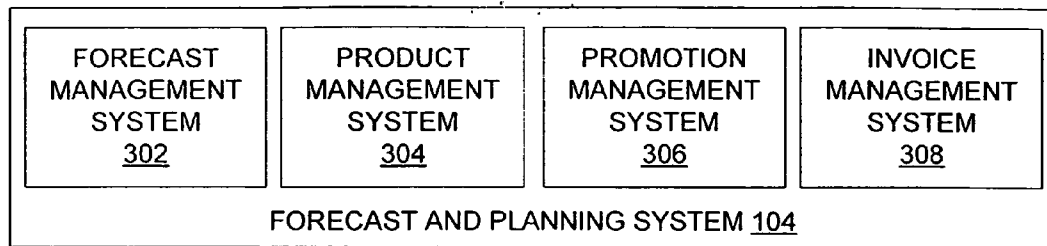


FIGURE 3

300 ↑

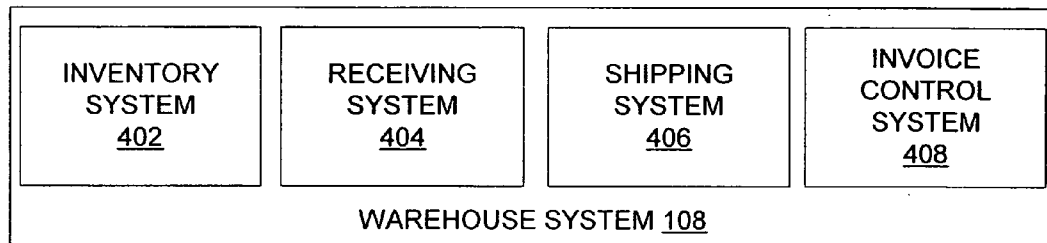


FIGURE 4

400 ↑

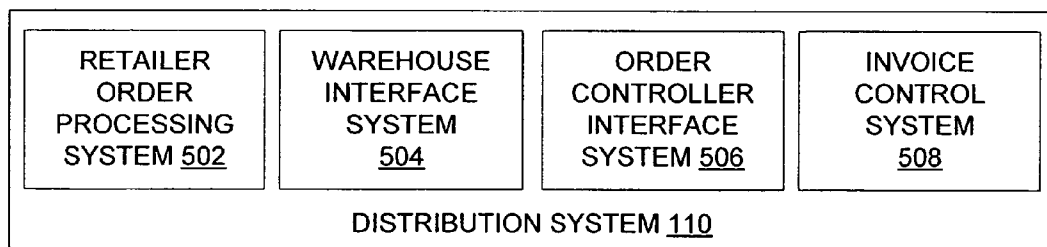
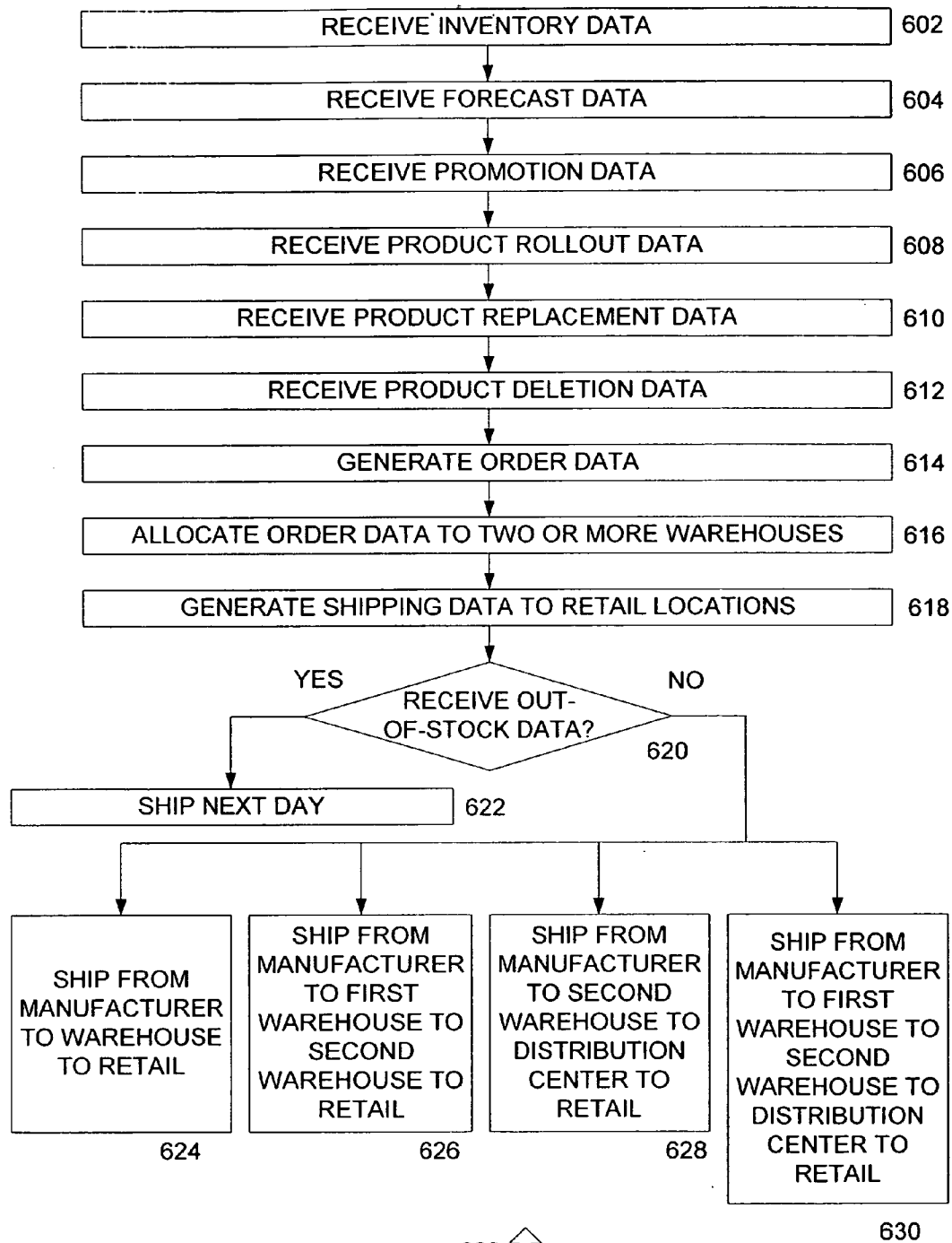


FIGURE 5

500 ↑



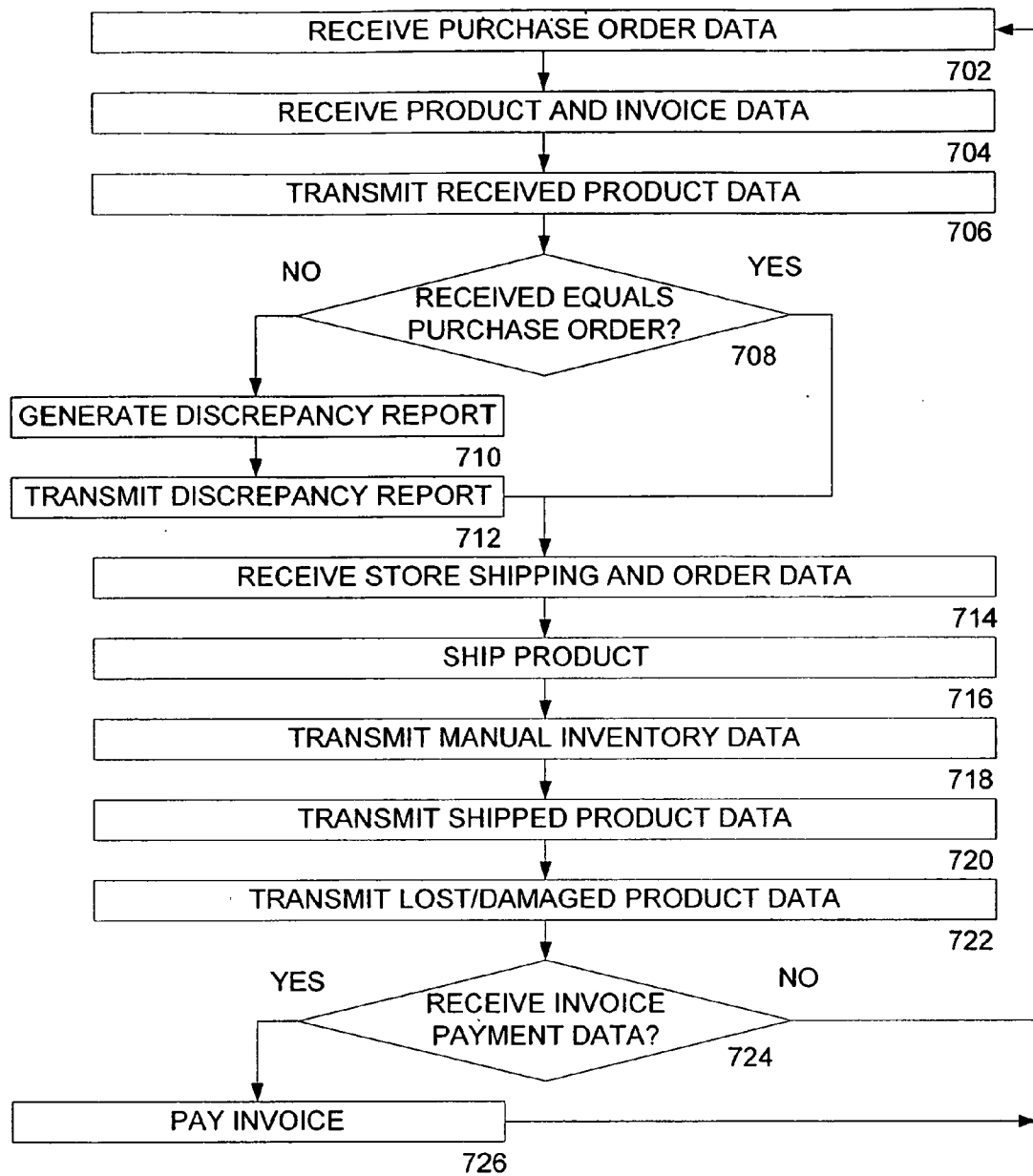


FIGURE 7

700 ↑

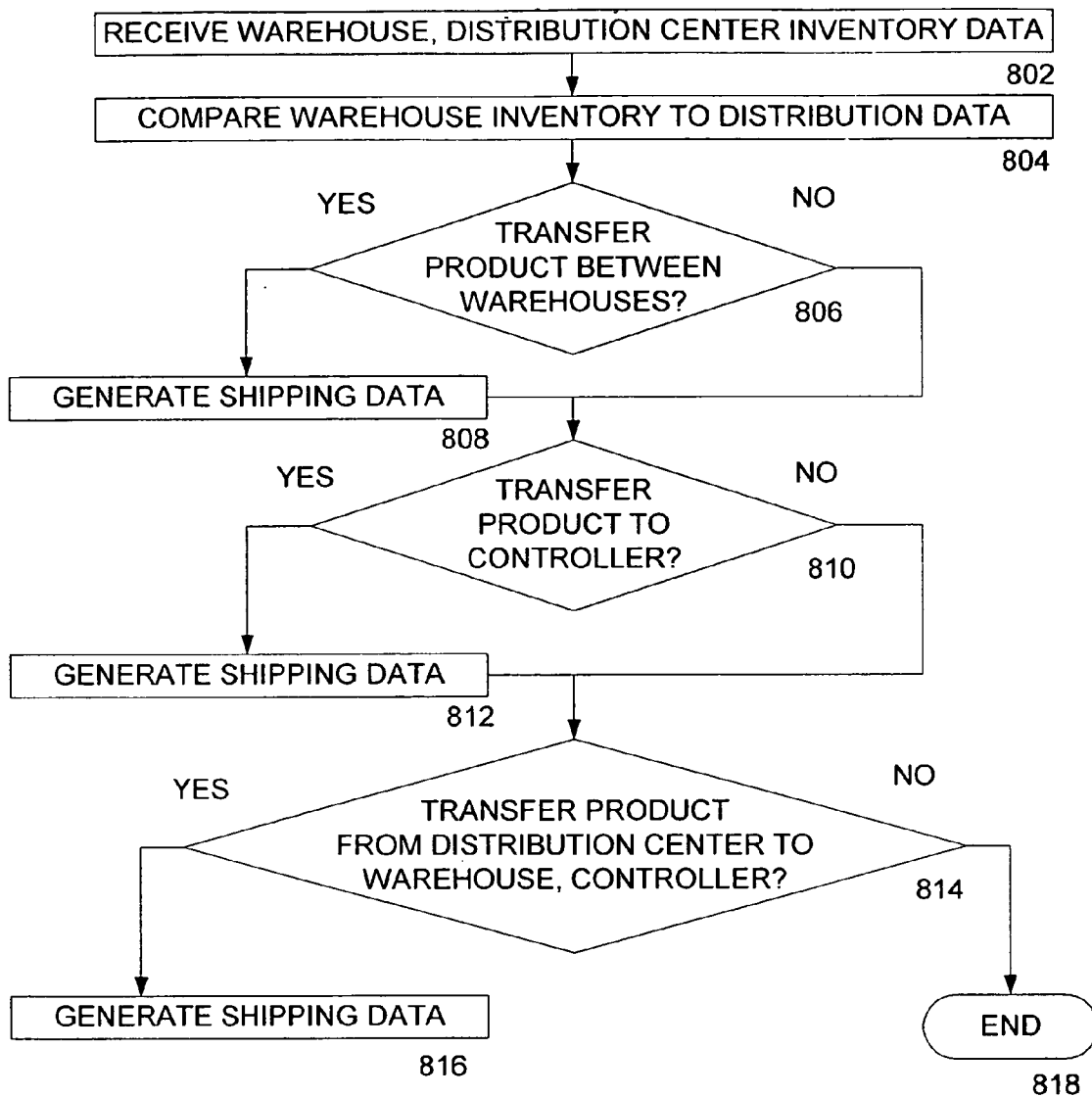


FIGURE 8

800 ↑

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SYSTEM AND METHOD FOR DISTRIBUTION CHAIN MANAGEMENT

FIELD OF THE INVENTION

[0001] The present invention pertains to the field of inventory management. More specifically, the invention relates to a system and method for distribution change management that allows a single entity to control distribution through warehouses controlled by multiple entities.

BACKGROUND OF THE INVENTION

[0002] Systems for distribution chain management are known in the art. Such systems include systems that track orders from manufacturers through a warehouse or warehouses that are controlled by a single entity, for distribution to retail locations.

[0003] While such systems are useful, they do not support distribution through other than straight distribution chains. Thus, every distribution chain must be modeled as a manufacturer-warehouse-retail store distribution chain.

SUMMARY OF THE INVENTION

[0004] In accordance with the present invention, a system and method for distribution chain management are provided that overcomes known problems with existing systems and methods for distribution chain management

[0005] In particular, a system for distribution chain management is provided that allows architectures other than the manufacturer-warehouse-retail store architecture to be implemented.

[0006] In accordance with an exemplary embodiment of the present invention, a system for supply chain management is provided. The system includes two or more manufacturer systems receiving order data, such as data identifying goods that have been ordered for each of two or more warehouses, and generating first and second shipment data, such as data identifying the actual amount of goods that were shipped. A warehouse system receives the order data, such as to allow a warehouse operator to make plans for accommodating the order, and the shipment data, such as to notify the warehouse operator of actual amounts of goods that have been shipped. An order controller system generates the order data and receives the shipment data, such as data identifying goods that are being shipped to the order controller system.

[0007] The present invention provides many important technical advantages. One important technical advantage of the present invention is a distribution chain management system that allows warehouses controlled by multiple entities to be coordinated, so as to decrease shipping costs and storage costs, and to improve the ability to take advantage of volume discounts.

[0008] Those skilled in the art will appreciate the advantages and superior features of the invention together with other important aspects thereof on reading the detailed description that follows in conjunction with the drawings.

BRIEF DESCRIPTION OF THE SEVERAL VIEWS OF THE DRAWINGS

[0009] FIG. 1 is a diagram of a system for supply chain management in accordance with an exemplary embodiment of the present invention;

[0010] FIG. 2 is a diagram of a system for providing order control in accordance with an exemplary embodiment of the present invention;

[0011] FIG. 3 is a diagram of a system for forecast and planning in accordance with an exemplary embodiment of the present invention;

[0012] FIG. 4 is a diagram of a system for providing warehouse management in accordance with an exemplary embodiment of the present invention;

[0013] FIG. 5 is a diagram of a system for providing distribution functionality in accordance with an exemplary embodiment of the present invention;

[0014] FIG. 6 is a flowchart of a method for supply chain management in accordance with an exemplary embodiment of the present invention;

[0015] FIG. 7 is a flowchart of a method for processing data at a warehouse facility in accordance with an exemplary embodiment of the present invention; and

[0016] FIG. 8 is a flowchart of a method for reverse logistics in accordance with an exemplary embodiment of the present invention.

DETAILED DESCRIPTION OF THE INVENTION

[0017] In the description that follows like parts are marked throughout the specification and drawings with the same reference numerals, respectively. The drawing figures are not necessarily to scale and certain features may be shown in somewhat generalized or schematic form in the interest of clarity and conciseness.

[0018] FIG. 1 is a diagram of a system **100** for supply chain management in accordance with an exemplary embodiment of the present invention. System **100** allows a supply chain to be managed from an order controller, which generates purchase order data for one or more external warehouses, such as those controlled by unaffiliated organizations, in addition to purchase order data for goods that are processed through an internal warehouse of the order controller.

[0019] System **100** includes order controller system **102**, forecast and planning system **104**, manufacturer systems **106a** through **106n**, warehouse systems **108a** and **108b**, distribution system **110**, and retail systems **112a** through **112n**, each of which can be implemented in hardware, software, or a suitable combination of hardware and software, and each of which can be one or more software systems operating on separate general purpose processing platforms. As used herein, a hardware system can include discrete semiconductor devices, an application-specific integrated circuit, a field programmable gate array or other suitable devices. A software system can include one or more objects, agents, threads, lines of code, subroutines, separate software applications, user-readable (source) code, machine-readable (object) code, two or more lines of code in two or more corresponding software applications, databases, or other suitable software architectures. In one exemplary embodiment, a software system can include one or more lines of code in a general purpose software application, such as an operating system, and one or more lines of code in a specific purpose software application.

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[0020] Order controller system **102** is coupled to forecast and planning system **104**, manufacturer systems **106a** through **106n**, warehouse systems **108a** and **108b**, distribution system **110** and retail systems **112a** through **112n**. As used herein, the term “couple” and its cognate terms, such as “couples” and “coupled,” can include a physical connection (such as a copper conductor), a virtual connection (such as through randomly assigned memory locations of a data memory device), a logical connection (such as through logical gates of a semiconducting device), other suitable connections, or a suitable combination of such connections. In one exemplary embodiment, systems and components are coupled to other systems and components through intervening systems and components, such as through an operating system. The communications media through which the systems communicate can be a local area network, a wide area network, a public network such as the Internet, the public switched telephone network, a wireless network, a fiber optic network, other suitable media, or a suitable combination of such media.

[0021] Order controller system **102** generates order data and transmits the order data to manufacturer systems **106a** through **106n** and warehouse system **108a** and **108b**. The order data generated by order controller system **102** includes order data for goods to be shipped to external warehouses associated with each of warehouse systems **108a** and **108b**, and order data for goods to be shipped to an internal warehouse affiliated with order controller system **102**. Order controller system **102** generates the order data in response to data received from warehouse systems **108a** and **108b**, distribution system **110**, retail systems **112a** through **112n**, and forecast and planning system **104**, where these systems do not need to directly generate the order data. In this manner, order controller system **102** can make supply chain management decisions for all entities in the supply chain, where each entity can also or alternatively place orders and order controller system **102** can utilize inventory from such orders for supply chain management.

[0022] Warehouse systems **108a** and **108b**, distribution system **110**, retail systems **112a** through **112n**, and forecast and planning system **104** can also generate independent order data, including but not limited to placing orders with manufacturer systems **106a** through **106n**, but this independent order data is not reflected in the order data transmitted from order controller system **102** to manufacturer systems **106a** through **106n** and warehouse systems **108a** and **108b**. In this regard, any independent order data generated by warehouse systems **108a** and **108b**, distribution system **110**, retail systems **112a** through **112n**, and forecast and planning system **104** that is separate from the order data generated by order controller system **102** can be used by order controller system **102** to generate order data (either directly or as reflected in inventory data), but is not required to be.

[0023] Forecast and planning system **104** generates forecast data, promotion data, product roll-out data, product replacement data, product deletion data, and other suitable data, each of which can be used by order controller system **102** to generate the order data. The forecast data, promotion data, product roll-out data, product replacement data, and product deletion data transmitted from forecast and planning system **104** to order controller system **102** can be used to generate order data for manufacturer systems **106a** through **106n**, where the order data includes internal order data for

shipment of goods to the warehouse affiliated with order controller system **102** and external order data for shipment goods to warehouse systems **108a** and **108b**.

[0024] Order controller system **102** can also receive inventory data from warehouse systems **108a** and **108b**. In one exemplary embodiment, the inventory data can be obtained locally, such as by manually verifying quantities in a warehouse. Other suitable systems can be used to generate inventory data locally, such as systems that track inventory as it is added to and taken from storage locations in the warehouse. In addition, order controller system **102** can receive inventory data from distribution system **110**. In one exemplary embodiment distribution system **110** can be used to assemble goods for delivery to retail locations associated with retail systems **112a** through **112n**, such that long term storage is not typically provided by distribution system **110**. Nevertheless, distribution system **110** can be used in conjunction with promotions, product roll-out, product deletion, or other functions to provide storage on a short-term basis, such as for several days or weeks. Order controller system **102** receives such inventory data from distribution system **110**.

[0025] Order controller system **102** can also receive data that is used to imply inventory levels. In one exemplary embodiment, order controller system **102** can receive purchase order data, point-of-sale data, and write-off or loss data from each of retail systems **112a** through **112n**, such that order controller system **102** can estimate inventory levels or imply inventory levels at each of those retail locations, in addition to or instead of receiving locally compiled inventory data. Likewise, distribution system **110** can provide receiving data, shipping data, and write-off or loss data to order controller system **102** so that inventory levels at distribution system **110** can be determined, in addition to or instead of receiving locally compiled inventory data. Warehouse systems **108a** and **108b** can also provide such receiving data, shipping data, and write-off or loss data to order controller system **102**, in addition to or instead of receiving locally compiled inventory data.

[0026] Order controller system **102** can also receive shipping data from manufacturer systems **106a** through **106n**, from warehouse systems **108a** and **108b** and from distribution system **110**, such that order controller system **102** can map an accurate status of all goods in transit, in storage, or for sale. In this manner, order controller system **102** can facilitate functions such as reallocation of shipments in transit, reallocation of goods between warehouse systems **108a** and **108b** and internal warehouse systems of order controller system **102**, and other suitable functions.

[0027] Order controller system **102**, warehouse systems **108a** and **108b**, and distribution system **110** can also process order data from retail systems **112a** through **112n** and generate shipping data. In one exemplary embodiment, retail systems **112a** through **112n** can have predetermined processes for placing orders for certain items from order controller system **102**, for other items from warehouse systems **108a** and **108b**, and for another class of items from distribution system **110**, can provide the order data through forecast and planning system **104**, can provide all order data to order controller system **102** which can then allocate the order data to warehouse systems **108a** and **108b** and distribution system **110**, or other suitable processes can be performed to process the retail order data.

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[0028] In operation system **100** provides comprehensive supply chain management from a plurality of manufacturers through a plurality of warehouse systems and one or more distribution systems, to a plurality of retailers. System **100** allows supply chain management processes to be performed by an order controller system **102**, such that goods provided to retail systems **112a** through **112n** can be improved to provide the lowest price and to maintain inventory quantities at retail locations within target values. System **100** allows two or more unrelated warehouse facilities to be coordinated so as to provide goods to a plurality of retail locations in a cost effective manner.

[0029] For example, system **100** allows warehouse facilities having large quantities of retail products that have been purchased at discount in bulk to be coordinated, so as to realize lower ultimate prices for such retail products. Likewise, system **100** allows deliveries to retail locations to be coordinated so as to ensure levels of stock that are not above or below target levels. System **100** also allows items to be readily introduced into retail locations, to be replaced in retail locations, to be deleted from retail locations, or for other functions to be performed.

[0030] For example, the operator of a plurality of retail systems **112a** through **112n** may desire to replace a first type of product with a different brand of that product. System **100** can allow such product replacements to be performed by utilizing existing warehouse system **108a** which may have the first brand and warehouse system **108b** which may have the second brand, such that existing orders for the first brand at manufacturer systems **106a** through **106n** can be coordinated with the provision of the second brand by warehouse system **108b**. In this manner, existing stock in retail locations can be phased out in a manner that prevents such stock from having to be discarded, priced at a discount, or otherwise disposed of in a cost inefficient manner.

[0031] System **100** also allows invoicing to be performed at order controller system **102**, warehouse systems **108a** and **108b**, distribution system **110**, or other suitable locations. Forecast and planning system **104** can direct such systems to generate payment data in response to invoice data based on credit balances, debit balances, or other suitable considerations.

[0032] FIG. 2 is a diagram of a system **200** for providing order control in accordance with an exemplary embodiment of the present invention. System **200** includes order controller system **102** and internal warehouse order system **202**, external warehouse order system **204**, implied inventory system **206**, and invoice control system **208**, each of which can be implemented in hardware, software, or a suitable combination of hardware and software, and which can be one or more software systems operating on a general purpose processing platform.

[0033] Internal warehouse order system **202** can receive one or more of order data, inventory data, forecast data, promotion data, product roll-out data, product replacement data, product deletion data, and other suitable data and generates order data for an internal warehouse associated with order controller system **102**. In one exemplary embodiment, internal warehouse order system **202** can use one or more supply chain parameters to select optimal order data. For example, warehouse system **108a** can have a preexisting obligation to keep predetermined minimum and maximum

quantities in stock, and to deliver such quantities to a plurality of retail locations. Forecast and planning system **104** can provide promotion data that would require significantly larger quantities of such goods to be ordered and provided to the plurality of retail locations. Internal warehouse order system **202** can identify volume price discount data for such goods from one of manufacturer systems **106a** through **106n**, and can place internal orders for the excess quantities such that the price break benefit flows to the operator of order controller system **102**. Likewise, other suitable functions can be performed to allocate order data between internal warehouse order data and external warehouse order data.

[0034] External warehouse order system **204** can receive one or more of inventory data, forecast data, promotion data, product roll-out data, product replacement data, product deletion data, and other suitable data and generates external warehouse order data. In one exemplary embodiment, the external warehouse order data can be generated to maintain inventory levels at warehouses associated with warehouse system **108a** or **108b** at predetermined minimum and maximum levels. In another exemplary embodiment, external warehouse order system **204** can receive shipping cost data, such as to reduce shipping cost between manufacturer systems **106a** through **106n** and retail locations associated with retail systems **112a** through **112n**. In this exemplary embodiment, a product can be available from a manufacturer at a plurality of locations. External warehouse order system **204** can determine a reduced shipping cost based on the volume price data for each manufacturer system **106a** through **106n**, warehouse capacity for each of warehouse systems **108a** and **108b**, shipping volume costs between manufacturer systems **106a** through **106n**, warehouse systems **108a** and **108b** and retail systems **112a** through **112n**, and other suitable factors.

[0035] In another exemplary embodiment, external warehouse order system **204** can determine that a preferred order size, such as a truckload, of product delivered to a warehouse system **108a** would save a first amount of money, but would overload the storage capacity of warehouse systems **108a**. External warehouse order system **204** can then determine whether the additional shipping cost to ship the truckload of goods to warehouse systems **108b** would outweigh the benefit obtained from ordering the larger volume, whether goods can be allocated between warehouse systems **108a** and warehouse systems **108b**, order controller system **102**, or distribution system **110** to allow the truckload of goods to be provided to warehouse systems **108a** and maintain the predetermined minimum and maximum inventory levels, or can perform other suitable functions. In this manner, external warehouse order system **204** can optimize order data to one or more external warehouses that have preexisting obligations to maintain inventory levels and provide delivery services, so as to reduce the cost of goods including shipping costs, and to increase potential return to the operator of order controller system **102**.

[0036] Implied inventory system **206** receives shipment data, receiving data, loss data, and other suitable data and generates implied inventory data. In one exemplary embodiment, implied inventory system **206** can receive data from warehouse systems **108a** and **108b**, distribution system **110**, retail systems **112a** through **112n**, or other suitable systems that shows quantities received at locations, shipped from

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locations, lost or damaged at locations, or other suitable data, and can use such data to update implied inventory data levels. Implied inventory system **206** can also receive local inventory data, such as from manual counting of inventory levels, and can use such local inventory data to correct implied inventory data, report on discrepancies between implied inventory levels and local inventory levels (such as to indicate where fraud or theft may be occurring), can generate loss or write-off reports showing locations at which unusual levels of losses or write-offs are occurring (such as to indicate management problems, theft or fraud), and can perform other suitable functions.

[0037] Invoice control system **208** receives invoice payment data from forecast and planning system **104** and generates payment data for transmission of funds to one or more of manufacturer systems **106a** through **106n**. In one exemplary embodiment, invoice control system **208** can receive invoice payment data from forecast and planning system **104** and can determine which of warehouse systems **108a** and **108b**, distribution system **110**, or other suitable systems to transmit the invoice payment data to. Other suitable processes can be performed by invoice control system **208**.

[0038] In operation, system **200** allows supply chain management to be performed from a centralized controller, so as to reduce the cost of ordered goods including costs of shipping, to increase profits, and to ensure that inventory levels at warehouses, distribution centers, retail locations, or other suitable locations are maintained within predetermined limits. System **200** allows the delivery location of the goods to be changed in transit, such as to accommodate promotions, product roll-out, product replacement, product deletion, orders, or other suitable data.

[0039] FIG. 3 is a diagram of a system **300** for forecast and planning in accordance with an exemplary embodiment of the present invention. System **300** includes forecast and planning system **104** and forecast management system **302**, product management system **304**, promotion management system **306**, and invoice management system **308**, each of which can be implemented in hardware, software, or a suitable combination of hardware and software, and which can be one or more software systems operating on a general purpose processing platform.

[0040] Forecast management system **302** provides forecast data to order controller system **102** based on sales data received from retail systems **112a** through **112n**. In one exemplary embodiment, forecast management system **302** can also receive season data, temperature data, regional variables data, or other suitable data, and can use such data to generate the forecast data. For example, forecast management system **302** can receive temperature data and season data indicating that temperatures are going to become colder, and can use such data to forecast a greater need for hot foods and hot drinks. In another exemplary embodiment, forecast management system **302** can receive season data, such as data identifying one or more seasonal events or other suitable events, and can generate forecast data for goods that may be purchased at higher volumes during such seasons. In this exemplary embodiment, forecast management system **302** can also use regional data to modify or generate such forecast data. For example, a large percentage of a first demographic group may typically order a first type of

holiday good, whereas in a second geographical region, a different type of holiday good may be ordered by a different demographic group. Forecast management system **302** allows forecast data to be generated and transmitted to an order controller system **102** or other suitable locations so that purchase decisions for such goods can be made sufficiently in advance of such needs to allow the orders to be placed and for the goods to be obtained at optimal cost.

[0041] For example, forecast management system **302** can include order lead time data that is provided from manufacturer systems **106a** through **106n**, which provides price break data associated with lead times for orders. In this exemplary embodiment, forecast management system **302** can provide forecast data so as to realize price savings that offset potential losses from ordering too many of such goods. In another exemplary embodiment, forecast management system **302** can be implemented within order controller system **102** or other suitable systems.

[0042] Product management system **304** generates product roll-out data, product replacement data, product deletion data, or other suitable product data. In one exemplary embodiment, product management system **304** can be used to introduce or roll-out a new product to a plurality of retail locations. Such product roll-out data can be for all retail locations, retail locations in a certain geographical area, or based on other suitable criteria. Product management system **304** can include shelf space functionality that determines optimal shelf space placement. In this exemplary embodiment, product management system **304** can determine whether existing shelf space exist at retail locations for a product that is being rolled-out, whether other products will need to be replaced or deleted to make space for the rolled-out product, or other suitable functions.

[0043] Product management system **304** can also generate product replacement data such as in response to replacement of a first product with a different brand of that product, replacement of the first product with a different package configuration for that product, or other suitable processes. Such product replacement data can be generated to identify one or more retail locations at which the product is being replaced, such as to prevent such retail locations from having to stock multiple brands of the same product, multiple package configurations of the same product, or other situations that may adversely affect marketing.

[0044] Product management system **304** can also generate product deletion data, such as to delete products to make shelf space for other products that are being rolled-out, to delete products that have not been commercially successful, and other suitable data. Such deletion data can be coordinated with retail locations so as to allow the retail locations to delete product in a manner that is coordinated with preexisting inventory levels at warehouse systems **108a** and **108b**, manufacturing order commitments, or other suitable data. Product management system **304** can also provide data to order controller system **102** that allows order controller system **102** to determine the optimal product roll-out, product replacement, product deletion, or other suitable functions. Likewise, in one exemplary embodiment, product management system **304** can be implemented within order controller system **102** or other suitable systems.

[0045] Promotion management system **306** generates promotion data and transmits the promotion data to order

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controller system **102**. In one exemplary embodiment, promotion data can include data that identifies increased sales targets based on advertising campaigns, coupons that will be distributed, and other suitable data. Promotion management system **306** thus provides forecast data or other suitable data to order controller system **102** that allows additional quantities to be ordered to avoid an out-of-stock condition at retail locations. Promotion management system **306** can also provide invoice data to order controller system **102** or other suitable systems, such as where the promotion has been coordinated in advance with one or more manufacturer systems **106a** through **106n**, where the manufacturer is providing the incentive, coupon, advertising, and can perform other suitable functions.

[0046] Invoice management system **308** provides invoice payment data to order controller system **102**, warehouse systems **108a** and **108b**, distribution system **110**, or other suitable systems. In one exemplary embodiment, invoice management system **308** can generate invoice payment data based on preexisting obligations of parties, optimal payment data, credit data, or other suitable data, so as to reduce the cost of goods. For example, invoice management system **308** can coordinate credit facility data with invoice payment data, such as where a credit facility is used to accommodate the lag between when payment is due to manufacturer systems **106a** through **106n** and the time when proceeds are received from retail systems **112a** through **112n**.

[0047] In operation, system **300** allows forecast and planning to be performed in a system for supply chain management. System **300** can be implemented by an organization for a plurality of retail locations, by a supply chain order controller system, or in other suitable locations or by other suitable systems. In this manner, system **300** allows supply chain management to be improved by decreasing product cost, shipping costs, maintaining predetermined inventory levels in warehouses, distribution centers, retail locations, and other suitable functions.

[0048] FIG. 4 is a diagram of a system **400** for providing warehouse management in accordance with an exemplary embodiment of the present invention. System **400** includes inventory system **402**, receiving system **404**, shipping system **406**, and invoice control system **408**, each of which can be implemented in hardware, software, or a suitable combination of hardware and software, and which can be one or more software systems operating on a general purpose processing platform.

[0049] Inventory system **402** receives local inventory data, implied inventory data, or other suitable data, and provides inventory data to an order controller system **102** or other suitable systems. In one exemplary embodiment, inventory system **402** also tracks minimum and maximum inventory levels, cost allowances for exceeding such minimum or maximum levels, or other suitable data. Inventory system **402** can also generate price discount data, such as where an operator of warehouse system **108a** or warehouse system **108b** obtains price discounts and wants to provide an incentive for obtaining increased inventory requirements to an operator of order controller system **102**. In this exemplary embodiment, warehouse system **108a** or warehouse system **108b** may be operated by competitors, such that warehouse system **108a** may wish to decrease the reliance on warehouse system **108b** by offering goods at lower prices to order

controller system **102**. In this exemplary embodiment, if warehouse systems **108a** and **108b** each have a minimum and maximum inventory level of X and Y, respectively, warehouse systems **108a** may offer to store more than Y units and to decrease the cost per unit of the additional units to order controller system **102** so as to ensure that warehouse systems **108b** has inventory maintained at the minimum X unit level. Inventory system **402** can also process purchase order data, such as to generate purchase order data independent of order controller system **102**, to accommodate purchase order data received from order controller system **102** in inventory management, or for other suitable purposes. Inventory system **402** can also provide write-off or loss data to order controller system **102**. Other suitable processes can also be performed.

[0050] Receiving system **404** generates receiving data for goods received from manufacturers. Receiving system **404** can provide the receiving data to order controller system **102** or other suitable systems.

[0051] Shipping system **406** provides shipping data to order controller system **102** or other suitable systems. In one exemplary embodiment, shipping system **406** can include shipping time and date data, volume data, an identification of the locations to which the shipment is being made, or other suitable data.

[0052] Invoice control system **408** receives invoice payment data, such as from forecast and planning system **104**, and generates payment data to one or more manufacturer systems **106a** through **106n**. In one exemplary embodiment, invoice control system **408** can coordinate with internally generated invoice payment data, so as to allocate costs accordingly to order controller system **102**, forecast and planning system **104**, or other suitable sources. In this exemplary embodiment, invoice control system **408** can be used to allocate the cost of goods to order controller system **102** or forecast and planning system **104** based upon predetermined price arrangements where a warehouse system **108a** or **108b** has obtained a bulk discount price from a manufacturer system **106**. For example, the operator of warehouse system **108** may have a preexisting commitment to provide goods at a \$X per unit to retail locations, based on a cost of \$Y per unit from a manufacturer. The operator of warehouse system **108** may then obtain a cost of <\$Y per unit from the manufacturer for ordering in larger quantities. Invoice control system **408** can allocate payments to manufacturer systems based on such factors, so as to ensure that the operator of forecast and planning system **104**, order controller system **102**, or other suitable systems are not given the <\$Y per unit cost but rather the \$Y per unit cost.

[0053] In operation, system **400** allows a warehouse system to control inventory, goods received, goods shipped, and invoicing so as to decrease costs for the warehouse system. System **400** allows inventory levels to be controlled in accordance with preexisting arrangements between parties, and further allows an operator of a warehouse facility to realize cost savings through advantageous ordering quantities or other suitable conditions.

[0054] FIG. 5 is a diagram of a system **500** for providing distribution functionality in accordance with an exemplary embodiment of the present invention. System **500** includes distribution system **110** and retailer order processing system **502**, warehouse interface system **504**, order controller inter-

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face system **506**, and invoice control system **508**, each of which can be implemented in hardware, software, or a suitable combination of hardware and software, and which can be one or more software systems operating on a general purpose processing platform.

[0055] Retailer order processing system **502** receives orders from a plurality of retail locations and processes the order data to ensure that goods will be shipped in response to the orders. In one exemplary embodiment, retailer order processing system **502** generates order data for warehouse systems **108a** and **108b** and order controller system **102**, so as to allow shipment of goods to be adjusted based upon actual retail order data.

[0056] Warehouse interface system **504** provides purchase order data from retailer locations to one or more warehouses. In one exemplary embodiment, distribution system **110** can be operated by a distribution center that receives goods and assembles or processes them for sale at retail locations without long-term storage. Warehouse interface system **504** can be used to identify quantities of goods that must be obtained from warehouse systems **108a** or **108b** based on purchase order data received from retail locations associated with retail systems **112a** through **112n** or other suitable data, so that the raw materials for assembly can be provided to a distribution center associated with distribution system **110**.

[0057] Order controller interface system **506** provides purchase order data from retailer locations to an order controller. In one exemplary embodiment, distribution system **110** can be operated by a distribution center that receives goods and assembles or processes them for sale at retail locations without long-term storage. Order controller interface system **506** can be used to identify quantities of goods that must be obtained from order controller system **102** based on purchase order data received from retail locations associated with retail systems **112a** through **112n** or other suitable data, so that the raw materials for assembly can be provided to a distribution center associated with distribution system **110**. Order controller interface system **506** also provides storage availability data, inventory data, or other suitable data associated with short term storage capabilities of a distribution facility, such as to facilitate product rollout, product promotions, product replacement, or other functions.

[0058] Invoice control system **508** receives invoice payment data, such as from forecast and planning system **104**, and generates payment data to one or more manufacturer systems **106a** through **106n**. In one exemplary embodiment, invoice control system **508** can coordinate with internally generated invoice payment data, so as to allocate costs accordingly to order controller system **102**, forecast and planning system **104**, or other suitable sources. In this exemplary embodiment, invoice control system **508** can be used to allocate the cost of goods to order controller system **102** or forecast and planning system **104** based upon pre-determined price arrangements.

[0059] In operation, system **500** allows a distribution center to manage ordering, assembly, shipping, and payment for goods shipped to retail locations. System **500** allows the amount of time that goods are being held by a distribution to be reduced, and also allows temporary storage facilities at distribution centers to be utilized wherein necessary.

[0060] FIG. 6 is a flowchart of a method **600** for supply chain management in accordance with an exemplary

embodiment of the present invention. Method **600** allows an order controller or other suitable systems to control supply chain management in a system where multiple independent warehouse facilities can be used.

[0061] Method **600** begins at **602** where inventory data is received. The inventory data can include local inventory data, implied inventory data, or other suitable inventory data. The method then proceeds to **604**.

[0062] At **604** forecast data is received. Forecast data can include data derived from moving averages of previously sold quantities from retail locations, forecast data derived from regional factors, seasonal factors, temperature factors, or other suitable forecast data. The method then proceeds to **606**.

[0063] At **606** promotion data is received. In one exemplary embodiment, the promotion data can identify types of goods for which an advertising campaign is being provided, the types of incentives being provided such as discounts or manufacturers coupons, increased quantities that should be provided to compensate for increased demand generated through the promotional campaign, or other suitable promotional data. The method then proceeds to **608**.

[0064] At **608** product roll-out data is received. In one exemplary embodiment, the product roll-out data can identify one or more regions, products, locations, or other suitable data at which new product will be rolled-out. The product roll-out data can also include a replacement time schedule, such as identifying targets for rolled-out products. The method then proceeds to **610**.

[0065] At **610** product replacement data is received. In one exemplary embodiment, the product replacement data can identify a different brand for an existing product, a different package configuration for an existing product, or other suitable product replacement data. The product replacement data can also include a replacement time schedule, such as identifying targets for replacement product. The method then proceeds to **612**.

[0066] At **612** product deletion data is received. The product deletion data can identify target dates for deletion of products from stores, a sequence of stores from which the products are to be deleted, a sequence of regions from which the products are to be deleted, or other suitable deletion data. The method then proceeds to **614**.

[0067] At **614**, order data is generated. In one exemplary embodiment, the order data can first be generated to accommodate expected standard sales from retail locations, and then to accommodate the promotion data, product roll-out data, product replacement data, product deletion data, or other suitable data. In this exemplary embodiment, if store locations have not been identified for product roll-out, replacement, or deletion, the order data can be generated based on existing inventory levels, the target for product roll-out, replacement, or deletion, cost data for goods available through manufacturers or from inventory, and other suitable data. The method then proceeds to **616**.

[0068] At **616**, order data is allocated to two or more warehouses. In one exemplary embodiment, the order data can be allocated based upon existing inventory levels and minimum and maximum inventory levels that could be stored at each warehouse. In another exemplary embodi-

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ment, the order data can be allocated based on shipping cost and the geographic location of manufacturer facilities and warehouses. Order data can be allocated in other suitable manners. The method then proceeds to **618**.

[**0069**] At **618** shipping data is generated to retail stores. In one exemplary embodiment, the shipping data can include cost data, shipping route data, or other suitable data. For example, different potential routes could be available for shipping of a product from a manufacturer to a retail location. The shipping data can be generated at **618** based upon order data, order allocation data to warehouses, inventory data, and other suitable data. The method then proceeds to **620**.

[**0070**] At **620** it is determined whether out-of-stock data has been received. In one exemplary embodiment, retail locations can generate out-of-stock data and can provide the out-of-stock data to order controller system **102** or other suitable systems, such as where deliveries from warehouse systems **108a** and **108b** are made for such out-of-stock goods on a schedule that will not allow the goods to be restocked in a timely manner, or based on other suitable factors. If it is determined that out-of-stock data has been received the method then proceeds to **622** and the goods are shipped, such as before the normal shipping time for such goods from a warehouse. The method then proceeds to **624** through **630** in parallel. Otherwise if it is determined at **620** that out-of-stock data has not been received, the method proceeds directly to **624** through **630**.

[**0071**] At **624** through **630** shipment of product to retail locations occurs in parallel as suitable. At **624**, product is shipped from the manufacturer to a warehouse to a retail location. In this exemplary embodiment, the shipping occurs from a manufacturer to a warehouse and then it is delivered from the warehouse directly to a retail location using the warehouse arranged delivery facilities.

[**0072**] At **626**, product is shipped from a manufacturer to a first warehouse and then to a second warehouse and then to retail location. In this exemplary embodiment, the first warehouse can be a warehouse operated by an order controller system, such as where the cost of shipping through the order controller system warehouse is less, where storage space is unavailable at the second warehouse until a period of time after it would have been delivered from a manufacturer system, or based on other suitable factors.

[**0073**] At **628**, the product is shipped from a manufacturer to a warehouse to a distribution center to a retail location. In this exemplary embodiment, the distribution center can be used to provide the goods to retail locations, the distribution center can be used to assemble the product with other products into a final product, or other suitable processes could be used.

[**0074**] At **630**, the product is shipped from a manufacturer to a first warehouse and then to a second warehouse and then to a distribution center and then to a retail location. In this exemplary embodiment, shipment to two or more different warehouses can be used in order to optimize cost, availability, or other suitable factors.

[**0075**] In operation, method **600** allows order data to be generated to accommodate forecast, promotions, product roll-out, product replacement, product deletion, inventory levels, orders, out-of-stock conditions, or other suitable

factors. Method **600** allows supply chain management to be performed from a centralized location in a manner that reduces out-of-stock conditions, reduces prices for cost of goods, and performs other suitable functions.

[**0076**] FIG. 7 is a flowchart of a method **700** for processing data at a warehouse facility in accordance with an exemplary embodiment of the present invention. Method **700** allows ordering of products and receiving a shipment of products for warehouse facility to be improved, so as to reduce costs of goods, increase quality, and perform other suitable functions.

[**0077**] Method **700** begins at **702** where purchase order data is received. In one exemplary embodiment, the purchase order data can be received from an order controller or other suitable centralized ordering locations. In another exemplary embodiment, the purchase order data can be received based on ordering for the warehouse that is performed in conjunction with obligations to an order controller, a forecast and planning system or other suitable systems. The method then proceeds to **704**.

[**0078**] At **704** product is received and invoice data is received. In one exemplary embodiment, the product can be received with invoice data. Likewise, the invoice data can be transmitted in advance of the product being received, and a delivery time and other suitable data can be provided with the invoice data. The method then proceeds to **706**.

[**0079**] At **706** received product data is transmitted. In one exemplary embodiment, the received product data can include a verification of the actual quantities received, the time at which an invoice shipment was received, or other suitable data. The method then proceeds to **708**.

[**0080**] At **708** it is determined whether the received quantity equals the amount on a purchase order or invoice. If it is determined that the received quantity equals the purchased order or invoice quantity, then the method proceeds to **714**. Otherwise the method proceeds to **710** where a discrepancy report is generated. In one exemplary embodiment, the discrepancy report can include loss or write-off data, such as identifying product that was damaged in transit, product that was damaged during the process of receiving or other suitable data. The method then proceeds to **712** where a discrepancy report is transmitted, such as to an order controller, or other suitable locations. The method then proceeds to **714**.

[**0081**] At **714** store shipping and order data is received. In one exemplary embodiment, the store shipping and order data can be retail location order data and retail location shipping data that identifies the amounts that were shipped to a retail location, the amounts that were ordered by the retail location or other suitable data. The method then proceeds to **716**.

[**0082**] At **716** the product is shipped to a retail location. In one exemplary embodiment, the product can be shipped directly, through a distribution center, or in other suitable methods. The method then proceeds to **718**.

[**0083**] At **718** local inventory data is transmitted. In one exemplary embodiment, the local inventory data can include a hand count data, data generated automatically by automated inventory systems, or other suitable data. The method then proceeds to **720**.

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[0084] At **720** shipped product data is transmitted. In one exemplary embodiment, ship product data can include products shipped to one or more retail locations, distribution centers, or other suitable locations. The method then proceeds to **722**.

[0085] At **722** lost or damaged product data is transmitted, such as to a distribution controller. In one exemplary embodiment, the lost or damaged product data can be actual data, it can be inferred based on discrepancies between product that has been shipped to a location and was shipped from a location, or other suitable processes. The method then proceeds to **724**.

[0086] At **724** invoice payment data is received. In one exemplary embodiment, the invoice payment data can include data that indicates that the invoice should be paid by the operator at the warehouse system. In this exemplary embodiment, the invoice payment data can also include credit data, such as requiring that a credit for the organization be used to pay for the invoice, or other suitable processes. The method then returns to **702**.

[0087] In operation, method **700** allows a warehouse system to track goods that have been received and shipped, to accommodate purchase order data from third party control organizations, and to perform other processes in a supply chain management system that includes two or more affiliated warehouses. System **700** also allows such warehouse organizations to optimize potential revenue by participating in such systems.

[0088] FIG. 8 is a flowchart of a method **800** for reverse logistics in accordance with an exemplary embodiment of the present invention. Method **800** allows an order controller and a supply chain management system to use reverse logistics to optimize the cost of goods, shipping costs, to accommodate promotions, product rollout, product deletions, product replacements, or to perform other suitable functions.

[0089] Method **800** begins at **802** where warehouse and distribution center inventory data are received. In one exemplary embodiment, warehouse data can include actual or implied inventory levels, inventory minimum and maximum levels, and other suitable data. Distribution center inventory data can include available short-term inventory space data, actual inventory data, implied inventory data, or other suitable data. The method then proceeds to **804**.

[0090] At **804** warehouse inventory data and distribution inventory data is compared. The method then proceeds to **806** where it is determined whether it is necessary to transfer a product between warehouses. In one exemplary embodiment, the transfer of product between warehouses can be performed in order to increase warehouse space at a first warehouse to accommodate a larger shipment than would be able to be accommodated, so as to realize cost savings for the cost of the product. In another exemplary embodiment, product can be transferred between warehouses to accommodate product rollout, product deletion, product replacement, or other suitable functions. If it is determined at **806** that product transfer between warehouses is not required the method proceeds to **810**. Otherwise, the method proceeds to **808** where shipping data is generated and transmitted to an appropriate location, such as a warehouse, a shipper, or other suitable locations. The method then proceeds to **810**.

[0091] At **810** it is determined whether the product needs to be transferred to a controller. In one exemplary embodiment, the operator of the order controller can also include warehouse space that is under the operator's control, so decisions can be made to transfer goods to the operator to realize lower cost of goods shipped or stored at the warehouse, or based on other suitable factors. If it is determined at **810** that product should be transferred to or from the product controller, the method then proceeds to **814**. Otherwise, the method proceeds to **812** where shipping data is generated and transmitted to the affected parties. The method then proceeds to **814**.

[0092] At **814** it is determined whether products should be transferred to a distribution center. In one exemplary embodiment, temporary storage at a distribution center can be used to relieve storage limitations at a warehouse, at the product controller, or in other suitable locations. If it is determined that the product should not be transferred to the distribution center, the method proceeds to **818** and terminates. Otherwise, the method proceeds to **816** and shipping data is generated and transmitted to appropriate parties.

[0093] In operation, method **800** facilitates reverse logistics or other suitable processes that are used to optimize storage of product. Method **800** thus allows storage space at warehouse facilities, at an internal warehouse operated by the supply chain management controller, at a distribution center, or at other suitable facilities to be improved so as to facilitate product rollout, product promotion, product replacement, product deletion, decrease cost of goods, or perform other suitable functions.

[0094] Having thus described exemplary embodiments of the invention, it will be apparent that further alterations, modifications, and improvements will also occur to those skilled in the art. Such alterations, modifications, and improvements, though not expressly described or mentioned above, are nonetheless intended and implied to be within the spirit and scope of the invention. Accordingly, the foregoing discussion is intended to be illustrative only; the invention is limited and defined only by the various following claims and equivalents thereto.

What is claimed is:

1. A system for supply chain management comprising:
 - a plurality of manufacturer systems receiving order data and generating first and second warehouse shipment data;
 - a warehouse system receiving the order data and the first warehouse shipment data; and
 - an order controller system generating the order data and receiving the first and second warehouse shipment data.
2. The system of claim 1 wherein the order controller system further comprises an internal warehouse order system generating internal warehouse order data.
3. The system of claim 1 wherein the order controller system further comprises an external warehouse order system generating external warehouse order data.
4. The system of claim 1 wherein the order controller system further comprises an implied inventory system receiving shipping data, receiving data, and loss data, and generating implied inventory data.
5. The system of claim 1 further comprising a forecast and planning system generating forecast data.

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6. The system of claim 5 wherein the forecast and planning system further comprises a product management system generating one or more of the group comprising product rollout data, product deletion data, and product replacement, data wherein the order controller system receives the one or more of the product rollout data, the product deletion data, and the product rollout data and generates order data in response to the one or more of the product rollout data, the product deletion data, and the product rollout data.

7. The system of claim 5 wherein the forecast and planning system further comprises a promotion management system generating product promotion data, wherein the order controller system receives the product promotion data and generates order data in response to the product promotion data.

8. The system of claim 5 wherein the forecast and planning system further comprises an invoice management system generating invoice payment control data.

9. The system of claim 8 wherein the warehouse system further comprises an invoice control system receiving the invoice payment control data and generating invoice payment data.

10. The system of claim 8 wherein the order controller system further comprises an invoice control system receiving the invoice payment control data and generating invoice payment data.

11. A system for supply chain management comprising:

an order controller system receiving inventory data and generating reverse logistics data;

a warehouse system receiving the reverse logistics data and generating shipping data.

12. The system of claim 11 further comprising a distribution system receiving the reverse logistics data and generating shipping data.

13. The system of claim 11 wherein the order controller system further comprises an internal warehouse order sys-

tem receiving the shipping data and modifying internal warehouse order data in response to the shipping data.

14. The system of claim 11 wherein the warehouse system further comprises an inventory system receiving the shipping data and modifying inventory data in response to the shipping data.

15. A method for supply chain management comprising:

receiving external inventory data at an order controller;

receiving internal inventory data at the order controller;

generating warehouse order data and inventory controller order data in response to the external inventory data and the internal inventory data.

16. The method of claim 15 further comprising receiving inventory data for a plurality of retail systems and generating the warehouse order data and inventory controller data in response to the inventory data for the plurality of retail systems.

17. The method of claim 15 further comprising receiving product promotion data at the order controller and generating the warehouse order data and inventory controller data in response to the product promotion data.

18. The method of claim 15 further comprising receiving product rollout data at the order controller and generating the warehouse order data and inventory controller data in response to the product rollout data.

19. The method of claim 15 further comprising receiving product replacement data at the order controller and generating the warehouse order data and inventory controller data in response to the product replacement data.

20. The method of claim 15 further comprising receiving product deletion data at the order controller and generating the warehouse order data and inventory controller data in response to the product deletion data.

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